

Open Smart Cities in Canada: Webinar 2

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Project Name: Open Smart Cities in Canada

Date: December 14, 2017 at 1 PM

Project Funder: Natural Resources Canada GeoConnections





Welcome

Introductory remarks

- Jean-Noe Landry, Executive Director, Open North Webinar 2 includes:
- Summary of Webinar 1: E-Scan and Assessment of Smart Cities in Canada (listen at: http://bit.ly/2yp7H8k)
- 2. Situating smart cities amongst current digital practices
- 3. Towards guiding principles for Open Smart Cities
- 4. Examples of international best practices from international cities
- 5. Observations & Next Steps

Webinar Presenters:

- 6. Rachel Bloom, Open North
- 7. Dr Tracey P. Lauriault, School of Journalism and Communication, Carleton University





Open North

- Founded in 2011, OpenNorth is Canada's leading not-for-profit organization specialized in open data and civic technology.
- Focus: inclusive, innovative, and dynamic open data ecosystems
- Expertise:
 - open smart and resilient cities
 - data standards and life cycle management
 - open data policy, licenses, and governance
 - data user needs identification and stakeholder engagement
 - strategy and planning
- **Approach:** global/local, multi-stakeholder, inter-jurisdictional, capacity building, maturity modeling, applied research
- Networks: Open Data Charter, Open Government Partnership, International Open Data Conference, Global Initiative on Fiscal Transparency, Open Contracting Partnership, Canadian Multi-stakeholder Forum





Open Smart Cities in Canada Project

Funded by: GeoConnections

Lead by: Open North

Project core team:

- Rachel Bloom & Jean-Noe Landry, Open North
- Dr Tracey P. Lauriault, Carleton University
- David Fewer, Canadian Internet Policy and Public Interest Clinic (CIPPIC)
- Dr Mark Fox, University of Toronto
- Research Assistants Carleton University
 - Carly Livingstone
 - Stephen Letts

Project collaborators:

- Expert Smart City representatives from the Cities of:
 - 1. Edmonton
 - 2. Guelph
 - 3. Montréal
 - 4. Ottawa
- Collaborators include experts from the provinces of:
 - 1. Ontario
 - 2. British Columbia



1. Summary Webinar 1





Webinar 1

E-Scan & Assessment of Smart Cities in Canada

- E-scan identified
 - smart city makers
 - smart city components
- Assessment of smart city strategies:
 - Cities of Edmonton, Guelph, Montreal, and Ottawa
 - governance structures
 - practices relate to open data
 - geospatial data
 - Procurement
- Conclusion





Smart City Challenge



What is a smart cities approach?

A smart cities approach aims to achieve meaningful outcomes for residents by leveraging the fundamental benefits that data and connected technology have to offer:

Openness

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When communities make their data truly accessible, usable and barrier-free, their decision-making processes become transparent, empowering citizens and strengthening the relationship between residents and public organizations.

- Launched November 2017
- Municipalities, regional governments, & Indigenous communities
- Community not-for-profit, private sector company, or expert
- \$300 million Smart Cities Challenge in 2017 Budget





2. Situating Open Smart Cities





Data & Technology

are considered as more than the unique arrangement of objective and politically neutral facts & things

&

they do not exist independently of ideas, techniques, technologies, systems, people and contexts regardless of them being presented in that way.





Smart City







Smart City Components

- Smart Infrastructure
- Smart Buildings
- Smart Mobility
- Smart Technology
- Smart Energy
- Smart Citizens
- Smart Governance
- Smart Education
- Smart Economy

Smart City Like Concepts:

- Safe City
- Healthy City
- Accessible City
- Resilient City
- Sharing city
- Smart city in the public interest
- Open Smart City



Smart City Data

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- Sensor, Algorithm & Al derived
- Big
- Real-time
- System wide & component focused
- Centrally stored and cloud-based
- In platforms with device lock-ins
- Proprietary
- Tied to operations
- Applied to operational decision making and maybe planning

intellistreets

The wireless digital infrastructure that controls energy management, security, and outdoor media

1----

Internet of Things

- Security & privacy vulnerabilities (hacking)
- E-waste cost, short shelf life
- Mission creep potential
- Surveillance / dataveillance potential
- Ownership / procurement
- Repair DRM
- Device lock in

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- Archiving the lack thereof
- Reuse unintended purposes
- Sustainability & maintenance & management
- Interoperability the lack therefor
- Standards emerging



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Current Digital Practices

- Smart city strategies are being created as stand alone institutions
- It is suggested that open smart cities should be aligned and integrated with a number of other open & digital practices
- We will discuss smart cities in the context of the following practices
 - Digital Strategies
 - Open Government
 - Open Data
 - Open Science
 - Open Platforms
 - IoT/Smart Cities/Precision Agriculture





Digital Strategies

• Delivering faster, better and 'consistently good' (ON)

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- government services online to citizens (E-Government)
- web bases government enterprise services for public servants/administrators
- Providing greater and easier access to government information and resources on the multiple devices and platforms (Fed.)
- Enterprise-wide alignment and cost-effective use of information resources, and to promote and sustain a culture of innovation (NB)







Digital Strategies







Open Government

- "is about making government more accessible to everyone. This means giving greater access to government data and information to thepublic and the businesses community"
- "is about creating a more open and transparent government for the **people** of..."
- "foster a global culture of open government that empowers and delivers for citizens, and advances the ideals of open and participatory 21st century government.
 - Values
 - Access
 - Openness
 - Transparency
 - Participation
 - Canada is the Co-Chair of the OGP for 2018-2019
- Province of Ontario Joined OGP in 2016 OpenNorth





Canada's Open Government Action Plan Commitments





OGP Participation and Co-Creation

P2 Canada Home					
Public Particip	bation Spect	rum			
-2018 IAP2 Canada	INFORM	CONSULT	INVOLVE	COLLABRATE	EMPOWER
Oreinners PUBLIC PUBLIC PARTICIPATION Canada Member GOAL GoAL GoAL Annual General ing Annual Report Annual Reports e 2011) d Nominations - 2017	To provide the public with balanced and objective information to assist them in understanding the problems, alternatives and/or solutions.	To obtain public feedback on analysis, alternatives and/or decision.	To work directly with the public throughout the process to ensure that public concerns and are consistently understood and considered.	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place final decision- making in the hands of the public.
PROMISE TO THE PUBLIC THE PUBLIC THE PUBLIC THE PUBLIC THE PUBLIC THE PUBLIC	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how public input influenced the declsion.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.

Public participation Principles

- 1. those who are affected by a decision have a right to be involved in the decision-making process.
- 2. public's contribution will influence the decision.
- recognizing and communicating the needs and interests of all participants, including decision makers.
- 4. involvement of those potentially affected by or interested in a decision.
- seeks input from participants in designing how they participate.
- provides participants with the information they need to participate in a meaningful way.
- 7. communicates to participants how their input affected the decision.



Canadian Civil Society Open Government Recommendations

- **1**. Lead by Example
- 2. Active and proactive participation by politicians and civil servants at all levels
- 3. Clarify the Message
- 4. Go Beyond Compliance
- 5. Translate open government to other policy areas
- 6. Reinforce the relationship with Canadian civil society organizations





Open Government



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Open Data

Open Definition Summary:

Knowledge is open if anyone is free to access, use, modify, and share it — subject, at most, to measures that preserve provenance and openness.

This essential meaning:

matches that of "open" with respect to software as in the <u>Open Source</u> <u>Definition</u> and is synonymous with "free" or "libre" as in the <u>Free Software</u> <u>Definition</u> and <u>Definition of Free Cultural Works</u>.



1.1 Open License or Status

1.2 Access

1.3 Machine Readability

1.4 Open Format

OPEN KNOWLEDGE INTERNATIONAL





International Open Data Charter



"digital data that [are] made available with the technical and legal characteristics necessary for [them] to be freely used, reused, and redistributed by anyone, anytime, anywhere"

- Open North is one of the international stewards of the Open Data Charter
 - OpenNorth forthcoming study on Charter
- TBSC is on the Advisory Board
- Endorsed in Canada by IDRC
- Adopted by:
 - City of Edmonton
 - Government of Ontario



Open Data Standards

- Domain-specific:
 - Transit (e.g., GTFS), Service Requests (e.g., Open311),
 - Procurement Information (e.g., Open Contracting),
 - International Aid (e.g., AITI), and others...
 - Linked Open Data (e.g., RDF, DCAT, SPARQL)
 - Open Corporates







Open Standards



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An open standard is one that

- . is created in an open, international, participatory industry process;
- 2. is freely distributed and openly accessible;
- 3. does not discriminate against persons or groups; and
- ensures that the specification and license are technology neutral (its use must not be predicated on any proprietary technology or style of interface).

Open Specification

• A document written by a consortium, vendor or user that specifies a technological area with a well-defined scope, primarily for use by developers as a guide to implementation. A specification is not necessarily a formal standard.



Open Data







Open Science



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https://www.fosteropenscience.eu



Open Science







Open Platforms

Federal Geographic Data Platform

- Comprehensive collection & sharing of authoritative data
- Search, discovery, access, & visualization tools built once & reused many times, search once and find everything
- **Common web-based environment** enabling data integration, analysis, & visualization to support informed decision-making
- Shared governance & management of geospatial assets and capabilities, through operational standards & policies



Canadian Geospatial Data Infrastructure

Open:

enables better decision making, the CGDI is based on open, barrier-free data sharing and standards that allow users to exchange data.

2. Accessible:

1.

allows users to access data and services seamlessly, despite any complexities of the underlying technology.

3. Evolving:

the network of organizations participating in the CGDI will continue to address new requirements and business applications for information and service delivery to their respective users.

4. Timely:

the CGDI is based on technologies and services that support timely or real-time access to information.

5. Sustainable:

is sustained by the contributions of the participating organizations and broad user community and through the infrastructure's relevance to these groups.

6. Self-organizing

the CGDI enables various organizations to contribute geospatial information, services and applications, and guide the infrastructure's development.

7. User and community driven

emphasizes the nurturing of and service to a broad user community. These users, including Canadians in general, will drive the CGDI's development based on user requirements.

8. Closest to source

maximizes efficiency and quality by encouraging organizations closest to source to provide data and services. Thereby eliminating duplication and overlap.

9. Trustworthy

is continually enhanced to protect sensitive and proprietary data. The CGDI offers this protection through policies and mechanisms that enable data to be assessed for quality and trusted by users.

Source: 2012, Canadian Geospatial Data Infrastructure Vision, Mission and Roadmap - The Way Forward DOI:10.4095/292417



Open Platforms







Data-Driven, Networked Urbanism

Cities that are "instrumented and networked, their systems interlinked and integrated, and vast troves of big urban data are being generated and used to manage and control urban life in real-time" (Kitchin, 2018)

- Smart cities
- Digital city
- Intelligent cities
- Sustainable cities
- Responsive cities
- Sentient cities

- Sharing cities
- Cities as a platform
- Innovative cities
- programmable cities
- Connected cities, and
- Hackable cities



Kitchin, Rob, (2015) Data-Driven, Networked Urbanism, <u>http://dx.doi.org/10.2139/ssrn.2641802</u>



Smart Cities / Precision Ag. /IoT



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Mapping openness onto the smart city requires the Integration of digital practices

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3. Guiding Principles for Open Smart Cities





Open Smart Cities



Openness is also the public interest, rights & ethics.




PAS 181:2014

PAS 181:2014 Smart City

D The British Standards Institution 2014

J

Framework

- Operations approach
- Agreeing a set of principles
 - for the management of data that data owners commit to working towards
 - open data standards & the Five Star Rating
- Civic engagement
- Ethics and rights?

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Figure 1 High-level structure of the SCF



A Smart City in the Public Interest

Objectives of this report are to provide public servants with ethics guidelines to follow in the development of their smart city plans whereby:

- 1. Smart cities should favour above all the public interest and public good
- 2. Reduce possible negative consequences as it pertains to dignity, privacy and democratic life
- 3. Ensure that there is equitable distribution of the benefits of the smart city and avoid and minimize the possible discriminatory outcomes of the smart city
- 4. Ensure that the benefits always outweigh the costs





Data Privacy & Security in the Smart City

Getting smarter about smart cities: Improving data privacy and data security



Department of the Taoiseach

Multi-pronged ecosystems approach that uses a suite of solutions across the life-cycle (procurement to decommissioning) that are not prejudicial to people's privacy, actively work to minimize privacy harms, curtail data breaches, and tackle cybersecurity issues.

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- 1. Market driven
- 2. Technical
 - privacy enhancement technologies
- **3.** Policy, regulatory and legally focused
 - revised fair information practice principles,
 - privacy by design,
 - security by design,
 - education and training,

4. Governance and management orientated

- vision and strategy smart city advisory board and smart city strategy; oversight of delivery and compliance –
- smart city governance, ethics and security oversight committee;
- day-to-day delivery core privacy/security team, smart city privacy/security assessments, and computer emergency response team.



EU - GDPR General Data Protection Regulation

EUGDPR.org	The Regulation	The Process	More Resources	Our Partners
The EU General (GDPR) is the m data privacy re- we're here to m prepared.	l Data Protection Renost important change gulation in 20 years - nake sure you're	egulation ge in TIME	UNTIL GDPR ENI UTC 185:08:02:4 Dave Hrs Mins S	FORCEMENT
GDPR Portal: Site Overview			Quick Links	

Data Subjects

- Breach Notification
- Data Sovereignty
- Data Portability
- Right to Access
- Right to Explanation Algorithms Not included:
- Right to Repair
- Environment



Smart Cities – IoT waste & environment



Reducing waste & recycling, energy efficiency, toxic batteries, electricity consumption, short shelf life, fair Labour practices, mining of semi-precious metals, ability and right to repair.





4. Applications of Open Smart City Practices





Assessment of 4 Cities in Canada

- Last webinar we presented our assessment of smart city strategies and practices at the Cities of Edmonton, Guelph, Montreal, and Ottawa
- We identified some gaps and considerations for the future related to strategic principles, situated linkages, guidelines for IoT, privacy and security considerations, interoperability standards for opening data, and civic engagement

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Four Canadian Smart Cities

- Smart cities are a work in progress
- Smart cities are defined, governed and operationalized differently in each city
- Smart cities are being integrated into urban plans & strategies
- Cities have economic incentives for smart city initiatives
- Standards are considered important, and there is awareness, but have not yet been officially adopted
- Only Guelph has a security & physical location security subcommittee
- Privacy is considered for data but not at the sensor or meter level
- Spatial Data & GIS/Geomatics are important, Guelph and Edmonton have specific strategies but generally distant from smart city & open data initiatives

- Data analytics units are emerging in Edmonton & Montreal
- Data ownership & licencing is sometimes negotiated at procurement
- Utility partnerships in Guelph, Edmonton, & Ottawa
- Montreal has meaningful public engagement at the moment with an multi-sector advisory committee
- Civic technology groups are not obvious actors
- Open is conflated with smart cities
- Open data & open government are assumed to be smart city
- Most have environmental initiatives





Chicago (USA)





Chicago - Smart City

Leadership:

- Mayor, CTO, and CDO; DoIT and units for advanced analytics, content management and process modernization, Information Security Office (ISO), and Data Science Team
- Chicago Technology Plan (2013) and Progress Update (2015)

Foundational Strategies:

• establish next generation infrastructure and ensure participation of all Chicago residents and businesses in the digital economy

Growth Strategies:

 leverage data and new technology to make government more efficient effective, and open; work with civic technology innovators; and attract and retain science, tech, engineering and math professionals

Open data drives Plan:

• transparency, accountability, analytics, and economic development

Chicago embraces a 'City-as-a-Platform' model for enabling products and services to be built out

of publicly owned resources



Close Collaboration w/ Civil Society on Digital Literacy

Close	Activities	Description		
collaboration with the Smart	The City that Networks	Report on Smart Chicago Collaborative's initiative for inclusion. Specifically the Mayor's Advisory Council on Closing the Digital Divide was challenged to make recommendations to help ensure universal digital access and to improve community, educational, economic and other outcomes.		
Chicago	Digital Skills Initiative	Technology training across departments and delegate agencies that have received federal funding		
Collaborative, a local civic	Connect Chicago	Network of 250 places in the city where internet and computer access, digital skills training, an online learning resources are available free of charge		
organization that	Smart Health Centers	Training health information specialists in low-income clinics to assist patient in connecting to their own medical records and find reliable information about their own medical conditions		
focuses on digital inclusion and technology for public good	Civic User Testing Group (CUTGroup)	A project started by the Smart Chicago Collaborative. The project consists of paying residents to test civic website and apps to improve their user experience design. Daniel X. O'Neil and the Smart Chicago Collaborative published a book, entitled <u>The CUTGroup</u> , that covers in detail how to conduct user experience testing, community engagement, and digital skills in one civic tech system. The book is openly available online and licensed under a version of the Creative Commons Attirbution-ShareAlike license.		
S OpenNorth	Open City/ Chi Hacknight	Volunteers and meet ups to build civic applications with open data		

IoT: Transparent Engagement Methods & Policies about Privacy and

Array of Things Civic Engagement Report

Security

A Summary of Public Feedback & the Civic Engagement Process

August 2016

Prepared by the <u>Smart Chicago Collaborative</u> for the residents of Chicago, the City of Chicago, and the operators of theArray of Things: <u>Urban Center for Computation and Data</u>, a research initiative of the <u>Computation Institute at the University of Chicago and Argonne National</u>

Laboratory.



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Array of Things Governance and Privacy Policy and Process Array of Things Privacy Policy

5. Purpose and Scope

The Array of Things is designed to collect and share data about Chicago's urban environment to support research that seeks will provide insight into city challenges. This includes, but is not limited to, information about temperature, humidity, barometric pressure, vibration, air quality, cloud cover, and pedestrian and vehicle

counts and patterns. Pedestrian and vehicle movement data will come from computer software analyzing images.

The purpose of this policy is to disclose the privacy principles and practices for the Array of Things program. It is complemented by the Array of Things Governance Policy and Process document, which defines how decisions about the program will be made. The privacy policy sets forth how the operators of the Array of Things program will collect and manage data, some of which may include personal information or Personally Identifiable Information (PII). The operators of the Array of Things are defined as the University of Chicago and Argonne National Laboratory.

6. Guiding Principle

We value privacy, transparency, and openness.

7. Personally Identifiable Information

Personally Identifiable Information or PII_is any information about an individual, including "(1) any information that can be used to distinguish or trace an individual's identify, such as name, social security number, date and place of birth, mother's maiden name, or biometric records; and (2) any other information that is linked or linkable to an individual, such as medical, educational, financial, and employment information." As noted in NIST 800-122, this includes the following:

- Names
- Personal identification numbers
- Email or street address information
- Personal characteristics, including photographic images of face or other identifying characteristic), fingerprints, handwriting, or other biometric data (e.g., retina scan, voice signature, facial geometry)
- Information about an individual that is linked or linkable to one of the above (e.g., date of birth, place of birth, race, religion, weight, activities, geographical indicators, employment information, medical information, education information, financial information)

 $\underline{\mathbb{T}}^n\mathsf{Pll}^n$ has been defined in accordance with the National Institute of Standards and Technology's Special Publication 800-122 *Guide to Protecting the Confidentiality of Personally Identifiable Information (Pll)*, Updates to the NIST guidelines will be reviewed as part of the regular review of this policy.

August 2016

Array of Things Governance and Privacy Policy and Process

Array of Things Governance Policy and Process

1. Purpose and Scope

This document provides a framework within which the University of Chicago and Argonne National Labs (program operators) and the City of Chicago will implement and manage the Array of Things (AoT) in Chicago by 1) defining the initial scope of the program, 2) establishing the roles and responsibilities of program partners; and, 3) describing the process by which decisions about the program will be made.

This document is complimented by the AoT Privacy Policy, which sets forth requirements regarding Personally Identifiable Information (PII).

1.1. Guiding Principle

We value privacy, transparency, and openness.

1.2. Program Overview

The AoT program operators aim to build an urban-scale research instrument comprising a network of at least 500 Internet-connected "nodes," each supporting multiple environmental and air quality sensors. As a first of its kind public sensor utility, AoT will produce an open and freely available source of urban sensor measurements to support research, development, education, prototyping, and demonstration. The program operators have designed AoT to enable the instrument to evolve at a pace commensurate with consumer electronics, maintaining state-of-theart capabilities over many years.

The initial prototype, funded by Argonne National Laboratory, involved 12 nodes equipped with a collection of environmental sensors (e.g., temperature, light, sound, humidity, air quality). Each node was mounted on private facilities at the University of Chicago, Argonne National Laboratory, and DePaul University for testing purposes, with installation occurring between July 2014 and June 2015.

Beginning in summer 2016 a second set of prototypes will be mounted in Chicago on street signal light poles and external building walls. The network will be expanded to roughly 500 nodes from 2016 to 2018. The program operators will develop functionality to enable research, application development, education, prototyping, or demonstration projects. The location of each of the 500 nodes will be determined via the process identified later in this document (\$4.3). The program will be evaluated nine months after the second set of prototype nodes are mounted in the City and every 12 months from that time on. The evaluation criteria and the results of each review will be made available to the public.

Sensor readings will be processed and sent to a database managed by the program operators. A period of evaluation and calibration will be required for each sensor; this

August 2016

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Open Source, Geospatial and Open Data

Smart Data Platform



OpenGrid Find Places, Businesses, etc. Clear Data plicationenddate: 2016-08-04 **Evansto** stroo losure Partia tactname: TIM "2BA" SMITI iston Gol name: I OLLAPALOOZ * 0 contactcity: AUSTIN Q ate: 2016-07-15 ::: late: 2016-07-1 Transportation Department Permits 🚳 🛛 Add dataset 😔 1 on: DOT Occupy the Pub ROW AND OR + Add rule O Add group actstreet: 1645 E_6TH ST actzin: 78702 ⊗ worktype equal 0 0 W AINSLIE S StClosure 0000 actstate: TX 03 ntactlast: C3 PRESENTS 6 A. MONROR COLOR 85 🛔 P DOT OCC WITHIN SELECT BOUNDARY nboldt Pari ■ NEAR SELECT POINT ▼ te: 2016-07-16 Oak Par AUTO-REFRESH EVERY (SECONDS) 30 Cicero

Get Data

Clear Search

OpenGrid



Dublin (Republic of Ireland)





Dublin - Smart City

- Lead by the four Dublin Local Authorities
- Smart Dublin (2016) program
- As Smart City is real time, connected, and data driven

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- Vision: A leading open, connected, and engaged smart city region to live in, work in, and visit
- Initiative is driven by urban challenges of Smart Mobility, Environment, Smart Government, Smart People, Smart Economy, Smart Living





Context

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Tracking Initiatives

SMART STORIES

View our Case Studies







LOAD MORE



Open, Real-Time, Geospatial Data







Helsinki (Finland)





Helsinki - Smart City

- Forum Virium Helsinki, centralized office for smart city projects
- 6Aika Strategy (2014); Smart Helsinki Region
- 6Aika Strategy:
 - Focus areas: open innovation platforms, open data and interfaces, open participation and customership

The Six City Strategy in brief





3D Model – Open, Geospatial, Smart











IoT: Openness and Principles





Applications of MyData Model





E-Estonia and Data Exchange Layer



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Innovative and User-Driven Procurement

Helsinki Open Innovation Platform

	MISSING	STARTED-INCOMPLETE	COMPLETE-ADVANCED
CUSTOMERS Has the customer group been recognised and clear- ly defined? Who can be a customer of the platform?	The customer group has not been defined.	The customer group has been recognised, but definition is still incomplete.	The customer group has been clearly defined.
DEVELOPERS Has the developer group been recognised and en- gaged in the platform's activities?	The platform has no external developers.	The platform has some developers.	The platform has adequate number of devel- opers and their number is rising.
CUSTOMER INTERFACE Is there a planned route for customers to the plat- form, which is recognised by the customers?	The customer interface is not recognis- able.	There is an existing interface, but it is not firmly established.	There is a clear and recognisable route to the platform.
ENGAGEMENT OF DEVELOPERS WITH THE PLAT- FORM Is there a clearly planned and visible route to the platform?	There is no clear access or route to the platform, and participation in the plat- form's activities is occasional.	There is a somewhat recognisable route to the platform, but the activities are not firmly established. There is no clear person whom to ask about platform's activities.	There is a recognisable and firmly established route to the platform. Participation is planned and the application project, etc., is clearly planned.
VALUE CREATION FOR THE PLATFORM'S CUSTOMER Does the platform offer its customers added value?	The platform does not offer added value.	The platform occasionally produces added value.	The platform produces added value with established practices.
AGREEMENT AND IPR PRACTICES Does the platform have agreements and defined IPR practices?	No thought has been given to contract ual matters.	Thought has been given to contractual mat- ters, but the agreements are not at a level required for the activities.	Agreements documents have been drawn up and their use is established practice.
THE PLATFORM'S TECHNOLOGY ENVIRONMENT Does the platform enable the development of a special technology (such as studios, laboratory environments or living labs)?	No special technological capabilities.	One or a few environments.	The test environment is widely available (national and international).
CO-CREATION PROCESS Is the co-creation process modelled, measurable and scalable?	The platform has no defined process but brings people together.	The development of a platform-based process is in the planning stages.	The co-creation process is scalable and clearly defined.
REVENUE GENERATION MODEL What is the platform's revenue generation model?	The activities are not viable without project-based funding, another organisa- tion or the organisation's basic funding.	Maintained by a few key organisations (such as the city/university) and partial own revenue generation.	The platform has sufficient own revenue gen- eration and it covers the platform's activities.
INTERNAL DEVELOPMENT OF THE PLATFORM How does the platform develop its activities?	The platform has no clear endeavours or direction to develop its operating model.	The platform is developed using random methods.	The platform is developed systematically.
THE PLATFORM AS A PART OF THE PLATFORM NET- WORK How is the platform connected to other platforms?	Functions separately from other plat- forms.	The platform is sporadically connected into the wider platform network.	The platform is systematically connected to other platforms.
PLATFORM COMMUNITY Does the community support the platform's activi- ties?	The platform has no clearly recognisable community.	The platform has a recognisable social group/ community.	The platform community supports develop- ment activities and provides support without money transactions.
NETWORK EFFECT Do the platform's users create value for each other by using the platform? Do the existing users attract new users to the platform?	The users do not create value for each other.	The users create some value for each other.	The users create value for each other, and the value creation depends on other users.

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Smart Kalasatama District





New York City (USA)





New York City - Smart City

- Leadership:
 - Mayor's Office of Technology and Innovation (MOTI), Department of Information Technology & Telecommunications (DoITT), Mayor's Office of Data Analytics (MODA) (operates as a Center of Excellence)
- Guided by:
 - Roadmap for the Digital City (2011); Building a Smart and Equitable City (2015); NYC Digital Playbook (2016)
- Building a Smart and Equitable City:
 - integrated with One New York urban plan and equity is an "explicit guiding principle"
- Digital Playbook:
 - Principles of equity, inclusivity, accessibility to government information and services; improving public services, user friendliness, and civic engagement and outreach; transparent, secure, and trustworthy data practices; and sharing and collaborating data and platforms to improve City service to residents
 - 12 strategies in the *NYC Digital Playbook* to uphold these principles



MODA Open Source Analytics Project Library

- Showcases 3 projects (plans to expand number of projects)
- Makes transparent the source code behind the analytics and the algorithms that MODA is developing for city services
- Information is deliberately provided in plain language about the technology landscape and the policy goals that were made as part of that engagement

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MODA Open Source Analytics Library

The Mayor's Office of Data Analytics partners with agencies to deliver measurable value to City services. Here you can read how these partnerships empower on-the-ground expertise with analytic insight.



Free Lunch For All

One in every 67 Americans under the age of 18 is a public school student in New York City. MODA partnered with the Department of Education to help its Office of School Support Services deliver free lunch to them all.



Legionnaires' Disease Response

MODA assisted in a citywide response effort after an outbreak of Legionnaires' Disease.



Fighting Source of Income Discrimination

The NYC Commission on Human Rights partnered with MODA to assist in identifying sites of potential income discrimination.



Open & Geospatial Data Legislation and Standards

- Local Law 11 of 2012 (Open Data Law)
- Local Law 108 of 2015 (Geospatial standards)
- Local Law 107 of 2015 (Data Dictionaries), Local Law 106 of 2015 (Retention and Archiving), Local Law 109 of 2015 (Public Requests), Local Law 110 of 2015 (Timely updates); Local Law 7 of 2016 (FOIL responses including data); and Local Law 8 of 2016 (Examination and Verifications)
- Proposed bill INT 1696-2017 (Open algorithms)





IoT Guidelines

- Privacy + Transparency
- Data Management
- Infrastructure
- Security
- Operations and Sustainability



These guidelines provide a framework to help government and our partners responsibly deploy connected devices and IoT technologies in a coordinated and consistent manner. More than 35 leading cities, spanning 11 countries, have now joined New York City in this effort.





When we use new technologies on city streets and in public spaces, we are committed to being open and transparent about the "who, what, where, when, and why" for any data or information being collected and used. READ MORE



Summary of Open Smart Cities Practices

- Ethical and principles-based guidelines, recommendations, and models for IoT and smart cities:
 - Security
 - Privacy
 - Access to personal data
 - Data management
- Open and geospatial data can be mandated
- Visualizations
- Meaningful engagement
- Partnerships

- Open data are central to strategies
- Open:
 - Source
 - Algorithms
 - Platforms
 - APIs
 - Procurement
 - Innovation
 - Standards
 - IoT





Gaps and Challenges

- Translating ethics and principles into practice
- Compliance is difficult to monitor
- Auditing is not carried out
- Openness & transparency are secondary to open innovation
- Sustaining meaningful engagement
- Little discussion of human rights and environment





5. Conclusion





Preliminary recommendations

Integrate digital and open practices onto smart cities:

- Open government
- Open data
- Open science
- Open IoT
- Open standards & specification
- Open platforms

Open smart cities include:

- Rights (GDPR & right to repair)
- Are in the public interest
- Ethics (Quebec, NyC, Helsinki, Chicago)
- Environmental considerations
- Critical and meaningful public engagement & dialogue not just consultation
- Ecosystems approach (ASDI and Dublin Report)



Next Steps

- 1. Open Smart Cities Definition
- 2. Guidelines and principles for open smart cities











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